Pharmacy Technician Registration
Bridging Path Ending This Year

As previously communicated through the NLPB website and in past issues of The PostScript and The Apothecary, the NL Pharmacy Board has been steadily working towards implementing Pharmacy Technician registration since first approving a transition plan in March 2010. This year, we reach an important milestone as we reach the end of the “Transition Path” to registration.

Transition Pathway (in effect until December 31, 2017)

- PEBC Evaluating Exam
- Bridging Education Program
- Practical Training
- PEBC Qualifying Exam (2 parts)
- NLPB Registration Exam
- Register with NLPB

These may be completed in any order.

It is recommended that candidates start Practical Training prior to writing the NLPB Registration Exam.

Candidates who have been working towards registration are reminded that, at this stage, they should be working towards completing the last components to registration, in particular,

- the PEBC Qualifying Exam;
- NLPB Practical Training Program; and
- NLPB Registration Exam.

For more information on these requirements, visit the Pharmacy Technician Registration Information or Authorization & Registration Information for Registrants pages of the NLPB website.

(Continued on page 2)
The table below lists some upcoming deadlines and important dates:

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>April 1 &amp; 2, 2017</td>
<td>PEBC Qualifying Exam Winter 2017 sitting – the deadline to register for this exam has passed</td>
</tr>
<tr>
<td>April 6, 2017</td>
<td>Deadline to Register for the Spring 2017 semester of the Pharmacy Technician Bridging Education Program</td>
</tr>
<tr>
<td>April 10, 2017</td>
<td>NLPB Registration Exam Sitting</td>
</tr>
<tr>
<td>April 23, 2017</td>
<td>PEBC Evaluating Exam Spring 2017 sitting – the deadline to register for this exam has passed</td>
</tr>
<tr>
<td>April 24, 2017</td>
<td>Pharmacy Technician Bridging Education Program Spring 2017 semester begins</td>
</tr>
<tr>
<td>June 9, 2017</td>
<td>Deadline to Register for the Summer 2017 sitting of the PEBC Qualifying Exam</td>
</tr>
<tr>
<td>June 12, 2017</td>
<td>NLPB Registration Exam Sitting</td>
</tr>
<tr>
<td>June 23, 2017</td>
<td>Deadline to Register for the Fall 2017 sitting of the PEBC Evaluating Exam – LAST NL SITTING</td>
</tr>
<tr>
<td>August 7, 2017</td>
<td>NLPB Registration Exam Sitting</td>
</tr>
<tr>
<td>September 9 &amp; 10, 2017</td>
<td>PEBC Qualifying Exam Summer 2017 sitting</td>
</tr>
<tr>
<td>October 14, 2017</td>
<td>PEBC Evaluating Exam Fall 2017 sitting – LAST NL SITTING</td>
</tr>
<tr>
<td>October 16, 2017</td>
<td>NLPB Registration Exam Sitting</td>
</tr>
<tr>
<td>December 11, 2017</td>
<td>NLPB Registration Exam Sitting</td>
</tr>
<tr>
<td>December 31, 2017</td>
<td><strong>REGISTRATION DEADLINE FOR BRIDGING CANDIDATES</strong></td>
</tr>
</tbody>
</table>

While some candidates may have been confused by a recent announcement that PEBC had added an additional NL sitting of the Pharmacy Technician Evaluating Exam in Fall 2017, the registration deadline **HAS NOT** been **extended**. This additional sitting was added so that candidates who are unsuccessful on the Spring 2017 sitting have another opportunity to write the exam without having to leave the province.

Candidates who find themselves in a position of not being able to complete the full process by December 31, 2017 may be able to appeal to the Board for a limited extension **ONLY IF** they have:

- completed the four Bridging courses;
- completed the PEBC Evaluating Examination (or equivalent); and
- completed or are currently completing the NLPB practical training program

The purpose of the special appeal is to ensure that candidates who are acting in good faith to complete the Pharmacy Technician registration process are not penalized due to circumstances that are out of their control. Candidates will need to demonstrate that they qualify for special consideration because of these circumstances. The Board is currently developing a process for handling this type of special appeal and will be providing more information in the coming months. To register for updates and to receive other pharmacy technician-related information, email your full name, email address, and workplace (if applicable) to informx@nlpb.ca.
GROWING AWARENESS OF THE ROLE OF THE REGISTERED PHARMACY TECHNICIAN

When Colleen Squires decided to pursue a career in pharmacy, her main goal was to make a difference in the lives of the people living in her community. Colleen started as a pharmacy assistant and jumped at the opportunity to become a Registered Pharmacy Technician when it became available. After completing all of the requirements, including four bridging courses, several national and provincial exams and a practical training program, she became the fifth Registered Pharmacy Technician in Newfoundland and Labrador.

Colleen’s day-to-day work varies and has recently expanded to include performing and being accountable for the “technical check” on any given prescription, both new and refills. In doing so, Colleen ensures that the prepared prescription contains the prescribed medication in the correct dosage amount and form, and is labelled accurately. Colleen can also help contribute to a more efficient workflow by performing prescription transfers between other pharmacies, taking verbal prescription orders from prescribers and providing technical information to patients, such as demonstrating the use of medical devices like an EpiPen or Aerochamber.

“A lot of people think we just look at the prescription and count out the pills, but really we look at what the medication is, what the ailment is, whether the patient is able to take it, considering interactions, allergies and compliance issues. We always look at the bigger picture,” noted Colleen.

Back when Colleen started out, a person working in her career didn’t need formal training, with many people often coming from a cashier role and being trained up to a pharmacy assistant. Some courses were offered, but at the end of the day all of the responsibility lay with the pharmacist.

Today, there are higher standards for all pharmacy roles and everyone is more accountable. Pharmacists remain accountable and responsible for the therapeutic and clinical appropriateness of all new and refill prescriptions, as well as all therapeutic consultation while Registered Pharmacy Technicians can take on accountability and responsibility for the technical aspects of those prescriptions. Colleen believes this raises the bar in pharmacy standards and strengthens the protection of patients. It also allows the Registered Pharmacy Technician to alleviate some of the workload from the pharmacist, in turn allowing pharmacists to focus on the clinical side of the practice and, ultimately, increasing the availability of and access to healthcare services for patients.

As the nature of the profession continues to evolve, employees will need to adapt to the changes. She believes the Registered Pharmacy Technician, Pharmacist and Pharmacy Assistant are all part of a collaborative healthcare team and must continue to be proactive in clarifying what each position can and cannot do. If someone is uncertain about working within the expanded scope, Colleen notes that pharmacists still have the ultimate oversight. She is just glad the opportunity is there for those who are interested in having a greater role and accountability in the pharmacy profession.

Colleen Squires is a Registered Pharmacy Technician currently working at Shoppers Drug Mart in Gander and is the first Pharmacy Technician to serve on the Newfoundland and Labrador Pharmacy Board.
The following table has been developed to help clarify the role of pharmacy technicians versus the role of pharmacy assistants. It should be noted that this table does not exist in isolation - registrants should also review the Standards of Pharmacy Operation as well as the various Standards of Practice.

Pharmacists are expected to ensure the appropriateness of drug therapy, monitor on-going therapy, and educate and consult with patients. The pharmacist remains solely responsible for assessing patients, determining whether or not it is appropriate to fill the prescription, and providing patient consultation. **No prescription, regardless of whether it is for a new medication or a refill of on-going therapy, can be released to a patient without the pharmacist performing these functions.**

**Pharmacy Technicians** can take responsibility for and perform tasks under the **oversight** of a pharmacist - when providing **oversight**, the pharmacist ensures that appropriate procedures are in place to ensure the safety and integrity of the dispensing or compounding process.

**Pharmacy Assistants** can perform tasks under the **direct supervision** of a pharmacist or pharmacy technician - when providing **direct supervision**, the pharmacist or pharmacy technician must be present when the activity is being performed and be able to observe, and promptly intervene and stop or change the actions of the individual being supervised.

### Defining Each Role - Pharmacy Technicians and Pharmacy Assistants

<table>
<thead>
<tr>
<th>Pharmacy Services and Competencies</th>
<th>Pharmacy Technician (under oversight)</th>
<th>Pharmacy Assistant (under direct supervision)</th>
</tr>
</thead>
<tbody>
<tr>
<td>perform call back services</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>perform medication reconciliation</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>perform medication reviews</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>witness ingestion of buprenorphine or methadone</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>direct patients to the location of non-prescription medications</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>assist patients with non-prescription drug selection and education</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>accept accountability, liability, and regulatory responsibility for actions</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>protect patient confidentiality</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>gather and document information required to create a patient record</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>obtain patient consent, when required</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>answer questions from patients that require therapeutic knowledge, clinical analysis or assessment</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>resolve drug-related problems</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>refer questions from patients, or actual or potential drug therapy problems, to a pharmacist</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>accept written prescriptions or refill requests from the patient or the patient’s representative</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>determine that written prescriptions are current, authentic, and complete</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

(Continued on page 5)
<table>
<thead>
<tr>
<th>Pharmacy Services and Competencies</th>
<th>Pharmacy Technician</th>
<th>Pharmacy Assistant</th>
</tr>
</thead>
<tbody>
<tr>
<td>receive verbal prescriptions from prescribers</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>transfer and receive prescriptions from pharmacists or pharmacy technicians</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>determine that it is appropriate to fill a new or refill prescription</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>confirm that the pharmacist has assessed the new or refill prescription and determined that it is</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>appropriate to fill</td>
<td></td>
<td></td>
</tr>
<tr>
<td>calculate, convert, and document the result of dosage or compounding calculations</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>input patient, third-party insurance, and prescription information into computerized practice</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>management systems and generate a label</td>
<td></td>
<td></td>
</tr>
<tr>
<td>select the necessary product</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>ensure integrity and stability of products including expiry dates</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>count, measure, weigh, pour and/or reconstitute medications</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>perform compounding in accordance with a written formula and preparation process</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>select the appropriate prescription container</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>label container, including relevant auxiliary labels</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>perform the final check of a new or refill prescription to ensure that each step in the</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>dispensing process has been completed properly by verifying that:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- the drug, dosage form, strength, manufacturer and quantity dispensed are correct according to</td>
<td></td>
<td></td>
</tr>
<tr>
<td>the prescription; and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- the prescription label is accurate according to the prescription and contains the information</td>
<td></td>
<td></td>
</tr>
<tr>
<td>required under the Standards of Pharmacy Operation and under federal and provincial legislation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>release a prescription to a patient or their agent after ensuring that the patient or their</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>agent has received or been offered counselling by the pharmacist</td>
<td></td>
<td></td>
</tr>
<tr>
<td>provide assistance and instruction to patients choosing drug administration devices, monitoring</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>devices and health aids</td>
<td></td>
<td></td>
</tr>
<tr>
<td>provide appropriate patient information materials as specified by the pharmacist</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>document activities completed in the dispensing process to create a clear audit trail</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>perform patient assessment for compliance packaging</td>
<td>No</td>
<td>No</td>
</tr>
<tr>
<td>perform compliance packaging</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>fill unit dose carts from a fill list</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>check filled unit dose carts</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>check and restock emergency boxes, cardiac arrest kits, nursing unit cupboards and carts and</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>night cupboard supplies from an approved list</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ensure the cleanliness, functionality, and integrity of compounding, packaging, dispensing and</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>storage equipment</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Update on Strategic Plan

On February 17, 2017, the NLPB Staff and Board Members met to determine the Board’s Strategic Goals for the upcoming two years. The day started out with an evaluation of the Board’s current Mission, Vision and Core Values. All three were reaffirmed with no revisions:

**Mission**
The Newfoundland and Labrador Pharmacy Board protects the people of the province by governing the profession of pharmacy to ensure quality and ethical care.

**Vision**
Advancing pharmacy care for a safe and healthy community.

**Core Values**
The Newfoundland and Labrador Pharmacy Board’s activities and decisions are based on the following values:
- Accountability
- Collaboration
- Integrity
- Transparency

After reviewing the progress made on the Board’s prior goals along with the wide variety of issues and challenges currently facing the Board and the pharmacy profession, the following Goals were determined:

**Strategic Goals 2017-2019**
1. Expand Quality Assurance Programs to Ensure Patient Safety
2. Enable Expanded Scopes in Pharmacy Practice
3. Support Evolving Pharmacy Practice
4. Develop a Strategic Communications Plan

Over the next couple of months, the Board and Staff will identify and implement the tasks and actions necessary to ensure achievement of these goals.

**Online Drug Information Resources**

*Finding Reliable Drug Information When You Need It - Opioid Equianalgesic Dosing Resources*

It is a common occurrence in all pharmacy practice settings to be called upon to use our expertise to help manage our patient’s pain. Whether it is changing to a medication for one that our patient can afford, or switching opioid classes due to inadequate response, it is imperative that pharmacists know what resources are available to ensure that this change is done safely. Presented here are some useful resources and a sample calculation to help with your next opioid conversion.

**Guidelines and Practice Tools**

There are many resources available with a variety of tools intended to support the safe use and conversion of opioids. Here are just a few that you can use in your practice.

**Resource #1: Canadian Guideline for Safe and Effective Use of Opioids for Chronic Non-Cancer Pain**

These Canadian Guidelines are produced by the National Pain Center at McMaster University. They are a comprehensive overview of non-cancer pain management. The current guidelines are from 2010, but a 2017 update will soon be released.

(Continued on page 7)
Resource #2: Government of Ontario Document: Opioid Advice: Switching Opioids Safely to Prevent Overdose for Outpatients Prescribed Opioids for Chronic Pain

Sometimes perusing full length guidelines is not practical. Having concise resources that provide just the information you need can be helpful. The Government of Ontario along with the Center for Addiction and Mental Health (CAMH) has developed a useful and concise resource that comes with management strategies, opioid conversion charts, safety considerations, advice for family members, conversion tools, and links to other relevant resources and guidelines.

Resource #3: Canadian Pharmacist's Letter (membership required)

Canadian Pharmacist’s Letter released a Detail-Document in 2012 titled “Opioid Conversion Algorithm” with a useful algorithm that provides direction on opioid conversion. This document also includes case examples with sample calculations that provide a useful educational review.

Canadian Pharmacist’s Letter also has a helpful detail-document titled “Equianalgesic Dosing for Opioids for Pain Management” that includes a very comprehensive chart on the various dosage forms including extended release, controlled release, and immediate release oral products. This document also includes dosing conversion from oral to parenteral products.

Sample Opioid Conversion Calculation

Pharmacists are well trained in pharmaceutical calculations and we should all be comfortable with doing the calculations required to recommend the appropriate dose of the new opioid to be initiated.

Case: J.C. is a 32-year-old female with severe rheumatoid arthritis. She has been taking Oxycodone CR 120mg twice daily for the past six months. Her new insurance plan will not cover Oxycodone CR, but it will cover MS Contin. To what dose of MS Contin should she be switched?

Total Oxycodone CR daily dose: 120mg/dose x 2 doses/day = 240mg daily

Use an equianalgesic chart to calculate the dose of the new opioid: 240mg oxycodone X 1.5 = 360mg morphine

Adjust dose for incomplete cross tolerance: 360mg x 50% = 180mg total daily morphine dose

MS Contin is dosed every 12 hours, to calculate the single dose strength, divide total daily dose by 2 doses per day:

180mg morphine/day ÷ 2 doses/day = 90mg morphine/dose.

Online Dosing Calculators

While conversion calculators are not meant to be a means to replace pharmacist’s manual calculations, they are a valuable asset to double-check our calculations.

Calculator #1: Lexicomp

Most pharmacists are familiar with Lexicomp online, but you may not be aware that they have an opioid agonist conversion tool available on their site. You can access this tool under the calculators tab, titled “Opioid Agonist Conversion”. Remember, this tool does the equianalgesic conversion. To get to the dose you want to recommend for your patient, you still need to consider cross tolerance and dose adjust accordingly.

Calculator #2: Practical Pain Management website

This is another easy-to-use tool, created by three pain experts in the United States. This tool is helpful for calculating the appropriate starting dose for an opioid-naïve patient, or for calculating the dose for an opioid conversion.

Prepared by Pharmacy Clerkship Students, Jessica Chambers and Tyler Smith
Submitted by: Jennifer Donnan, Memorial University Drug Information Centre
Email: jennifer.donnan@mun.ca; Phone: 709-777-7584
# SCHEDULE OF EVENTS

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00-9:00 am</td>
<td>Check-In (with Continental Breakfast)</td>
</tr>
</tbody>
</table>
| 9:00-10:45 am| Professional Development Program – Personal Health Information Act – a Primer  
Speaker: Janet O’Reilly, Access and Privacy Analyst, Office of the Privacy Commissioner |
| 10:45-11:00 am | Break                                                             |
| 11:00 am-12:00 noon | Professional Development Program – Current Issues – Exempted Codeine and Naloxone  
Speaker: NLPB Staff                                    |
| 12:00-1:30 pm | Awards Luncheon                                                    |
| 1:30-2:15 pm  | Open Forum                                                         |
| 2:15-3:00 pm  | Annual General Meeting                                            |

# LOCATION & REGISTRATION INFORMATION

The Symposium will take place at the Hampton Inn & Suites by Hilton, on Stavanger Drive in St. John’s. The Hampton Inn & Suites provides amenities that include free hot breakfast, complimentary 24-hour airport shuttle, and access to a fitness center & salt water pool. To book a room at the special reduced rate of $129 per night, call 709-738-4888 and reference the group name “NL Pharmacy.”

To register for the day, visit www.nlpb.ca, log in using your username and password and click the blue “Events” button located at the top of the Member Home screen. Once there, click on “View Upcoming Events” and then “NL Pharmacy Board Symposium” to complete the registration process.
Postscript Recap

Since the last issue of The Apothecary, the Board has posted several issues of The Postscript. A summary of some key articles is provided below. Please visit the NLPB Newsletters page of the NLPB website to view past issues in their entirety.

January 2017
⇒ Is an Electronic Signature on a Prescription Acceptable?
⇒ Regulations Now Posted on NLPB Website
⇒ Conditional Licence Update
⇒ 2017 Registrations Statistics

February 2017
⇒ Verifying a Practitioner’s Authority to Prescribe
⇒ Draft Canadian Opioid Guidelines Open for Comment

March 2017
⇒ March is Pharmacy Awareness Month!
⇒ 2017 Safe Use and Handling of Oral Anti-Cancer Drugs (OACDs) in Community Pharmacy: A Pan-Canadian Consensus Guideline
⇒ Naloxone Nasal Spray Now Schedule II

Looking for a Receipt?
Did you know you can view and print your invoices and receipts at any time? Under My Profile, click Renewal/Other Invoices to see a list of invoices. Click the invoice number you want to view. You can print it right from your browser by clicking on the printer icon.
The 4 R's of Documentation

RELIABLE
Documentation is a fundamental component of a pharmacy professional’s responsibilities. Pharmacists and pharmacy technicians must know and understand when and how to document their actions related to dispensing and therapeutic activities.

For all prescriptions, both new and refill, documentation should reliably demonstrate that each prescription has been reviewed for both clinical and technical aspects before it is dispensed to the patient. Each completed prescription record must contain the signature, or some other identifying mechanism, from the registrants and any other staff members involved in the dispensing process. Where a technician and pharmacist are working collaboratively, the documentation must reflect each registrant’s responsibilities. There is no set manner for how this must be achieved, as workflow may vary depending on the nature of the practice. Pharmacists-in-charge are encouraged to emphasize consistency by establishing operational processes for documentation on both the patient record and the prescription hard copy.

RETRIEVABLE AND USEABLE
Continuity of care is extremely important for patient safety, whether between different healthcare settings, or between different pharmacy professionals within the same pharmacy. In order to achieve effective and efficient communication, documentation must be clear and available.

Pharmacy professionals should document information in a manner that is timely, readily retrievable, and easily accessible by staff. Pharmacies are encouraged to have a standardized process in place to maintain patient-specific, and not only transaction-specific, records.

The ease of retrieval of patient records, including those that may be stored off-site, must be balanced with the need to maintain confidentiality. The pharmacy’s record keeping system must be secure enough to protect personal health information against unauthorized access, use, disclosure, theft, or loss.

ROBUST
A thorough and complete patient record will demonstrate accountability for a pharmacy professional’s decisions and actions. Pharmacists should exercise professional judgment when determining the appropriate amount of documentation. There should be sufficient information to effectively manage a patient’s drug therapy, monitor their progress, and ensure continuity of care. The exact content and level of detail will vary depending on the situation, but should generally include:

(Continued on page 2)
It is generally acknowledged that all pharmacy environments are susceptible to medication errors due to the human element inherent in pharmacy practice.¹ A near miss is defined as a dispensing discrepancy that does not reach the patient.¹ A medication error is a situation in which the patient actually receives an erroneous medication. Because near misses and medication errors cannot be eliminated completely, an open process of evaluation and discussion of unsafe practices and incidents is required to prevent and handle errors.¹ Section 3 of NAPRA’s Model Standards of Practice for Canadian Pharmacists outlines the expectations of pharmacists with regard to quality and safety.² Under the NLPB Code of Ethics registrants are expected to hold the health and safety of patients as their primary consideration and to take all reasonable steps to prevent harm to patients.³

A systems approach to quality assurance aims to prevent medication incidents by:

- Identifying environmental factors and practices that could potentially be unsafe;
- Determining risk reduction strategies that include improvements to the practice environment and systems;
- Identifying the root and contributory factors of critical incidents; and
- Developing action plans and measurement strategies to evaluate the effectiveness of the plans.⁴

**What environmental factors increase the risk of medication incidents?**

Environments in which errors are more likely to occur are characterized by:

- Disorganized work flow;
- Inadequate staffing or improper staff training;
- Fatigued and/or stressed staff;
- Frequent interruptions and distractions;
- Emphasis on volume of services over service quality;
- Poor physician handwriting; and
- Ineffective communication with patients.¹

(Continued on page 3)
### What are some common suggestions for practice changes to decrease the risk of errors?

<table>
<thead>
<tr>
<th>Policies and Procedures</th>
<th>Human Resources</th>
<th>Pharmacy Design</th>
<th>Dispensing Procedures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Institute a policy for error evaluation and subsequent practice improvement</td>
<td>Utilize pharmacy technicians to perform technical functions</td>
<td>Keep traffic flow within the dispensary to a minimum</td>
<td>Scan DIN electronically</td>
</tr>
<tr>
<td>Ask sales representatives to make appointments rather than dropping in</td>
<td>Ensure adequate staff training</td>
<td>Separate non-dispensing functions (e.g. stock control, filing) from prescription filling area</td>
<td>Ensure accountability through identifying staff involved in each step of the dispensing process</td>
</tr>
<tr>
<td>Include well-defined roles and job descriptions for all dispensary functions in the pharmacy policy and procedure manual</td>
<td>Encourage pharmacy staff to identify, document, and report all medication errors, near misses, and unsafe practices</td>
<td>Ensure adequate storage space for supplies and equipment to minimize clutter</td>
<td>Do not hesitate to question a prescription if it is not clear</td>
</tr>
<tr>
<td>Establish clear technical and clinical checking procedures for technicians and pharmacists</td>
<td>Schedule regular staff meetings to discuss areas of concern (e.g. inadequate staff levels, noise/clutter/workflow distractions)</td>
<td>Ensure adequate counter space for filling and checking functions</td>
<td>Don’t be rushed—take the time to do all the checks</td>
</tr>
<tr>
<td></td>
<td>Inform all staff of any near misses or medication errors that occur, and take a team-based approach to root-cause analysis (create a no-blame, no-shame culture)</td>
<td>Ensure pharmacy design enables the pharmacist to check profiles, perform clinical checks, and consult with patients without interruption</td>
<td>Check the Pharmacy Network before dispensing each and every prescription</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Be aware of sources of error such as look-alike / sound-alike drugs, narrow therapeutic index drugs</td>
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<td>Implement independent-double checks of all prescriptions dispensed</td>
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<td>Provide thorough patient counselling that includes asking the patient what the medication is for</td>
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<td>Show patients the medication they are receiving to ensure they are receiving the medication they are expecting</td>
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<td>Use multiple identifiers to verify patient identity</td>
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### Why do we need Continuous Quality Improvement?

Continuous quality improvement (CQI) involves an ongoing and systematic evaluation of a pharmacy’s work processes and the application of scientific methods to identify and address root causes of quality issues. Regularly and systematically examining, monitoring, and improving pharmacy workflow and processes reduces inefficiencies, improves quality of care, and enhances the overall performance of the pharmacy.
What are some examples of CQI programs?

Standardized or formal pharmacy CQI program components may include:

- A local process implemented by pharmacy management that identifies issues related to medication errors, near misses, and unsafe practices, including formal documentation of quality improvements made as a result of regular incident reviews.

- Anonymous reporting of medication incidents to an independent, objective third-party organization that has expertise in medication incident analysis, and facilitates learning based on trends and patterns of medication incidents reported. For example, the ISMP Canada Community Pharmacy Incident Reporting (CPhIR) program, available at https://secure.ismp-canada.org/CPhIR/Reporting/login.php.

- Routine completion of a medication safety self-assessment (e.g. annually) to proactively identify opportunities for improvement, and to monitor progress of the resulting action plans at regular staff meetings. For example, see https://www.ismp.org/self-assessments/ to view ISMP Self Assessments.

- Failure Mode and Effects Analysis (FMEA), which is an ongoing quality improvement process that examines pharmacy processes, design, or workflow to determine points of potential failure and the possible effect before any error actually happens. FMEA is “a proactive process used to look more carefully and systematically at vulnerable areas or processes”. For more information about FMEA see https://www.ismp.org/Tools/FMEA.asp. The Alberta College of Pharmacists (ACP) also has educational videos regarding FMEA which can be viewed at https://pharmacists.ab.ca/drug-error-management.

Stay tuned - the Winter issue of The Apothecary will provide information about how to handle medication errors and how to perform a root cause analysis.

References:

James J. O’Mara Pharmacy Museum Now Closed for the Season

Apothecary Hall is home to not only the NLPB offices, but also the James J. O’Mara Pharmacy Museum. Each year, during July and August, the museum is open daily to the public for tours and viewings. We have just wrapped up another successful summer season, thanks to our two summer students, Zak Layman and Julia Naterer.

While the museum most often attracts visitors who are pharmacists, doctors, nurses, chemists, and students, antique bottle collectors are also common to see. Of course, there are still many people who come in just to see the site and hear about the history of the practice. We have visitors come from all over the world with stories to share about ancestors, childhood memories, and cultural differences.

Oftentimes, as people enter the museum they are immediately fascinated by our beautiful oak fixtures that were handcrafted in England in 1879. These fixtures were used in two previous local pharmacies before being introduced to our location when the original fixtures were removed to expand the display area and make it easier for people to walk around throughout the museum. Grooves worn in the floor near the back of the room signify where the old dispensary counter once stood.

Typically after our fixtures are noticed, attention is drawn to our ceiling. This ceiling is original to the building and is hand-pressed in tin.

As visitors begin to observe closer, they’ll notice a large variety of medicines, tablets, commercialised products, mortar and pestles, scales, and other artifacts on display. We have over 1100 bottles in the museum! Most of the artifacts are not original to the building but have been donated over the years by pharmacists, pharmacy and hospital owners and local citizens.

One of the most interesting pieces we have on display is our show globes. A show globe is a brass structure that cradles a glass vessel containing colourful liquid. These vessels have been a symbol of pharmacy dating back to the 17th century and marked the apothecary in much the same way as a barber’s pole would mark a barber shop. In that era, people who were illiterate needed such symbols to locate these medical practitioners.

Tours can be arranged by special request and may be of particular interest to school groups, history buffs and photography enthusiasts. To pre-arrange a private tour of the museum now that the summer hours have ended, contact the NLPB office.

Volunteers are always welcome! If you are interested in helping out with museum-related activities, please email inforx@nlpb.ca.

Missing Our Emails? Not Getting Event Information? Has Your Personal Information Changed?
You can update your address, phone number or email address at any time.
Under My Profile, click Edit My Profile and make the changes.
Scroll to the bottom and click Save. Quick and easy!
Focus on Code of Ethics - Conflict of Interest

As stated in the NLPB Code of Ethics:

6.7 Registrants recognize and avoid conflicts of interest that may arise in the course of their work. If conflicts of interest do arise, they should be disclosed and addressed in the best interest of the patient and public safety as soon as possible.

Avoiding conflict of interest is essential to maintaining the public trust in the pharmacy profession and in each registrant’s individual practice. But what exactly is a conflict of interest?

A conflict of interest arises when a registrant’s personal interests conflict with the best interests of a patient or the registrant’s professional responsibilities. A conflict of interest can be either real or perceived, meaning that a registrant who finds him or herself in a situation that gives the appearance of a conflict of interest still needs to address the situation even if there is no actual conflict or harm done.

Conflicts of interest can occur in any aspect of a registrant’s practice. They might arise in clinical interactions, business practices, or in the decision-making of registrants in an administrative role. Two of the most common types of conflict of interest – financial and personal – have probably been encountered at some point or another by most registrants.

Financial conflict of interest occurs when an action taken or advice given by a registrant puts, or appears to put, his or her own financial gain ahead of the best interests of patients or the profession. For example, the following situations may create a conflict of interest:

- Advising a patient to purchase an OTC product or engaging in “upselling” when the product may not be in the best interests of the patient.
- Using your professional reputation to encourage patients to purchase a product that you sell.
- Counselling a patient to visit a particular healthcare professional who is your spouse or business partner.
- Offering an incentive to physicians to refer patients to your pharmacy.

Personal conflict of interest occurs when a registrant’s personal knowledge, beliefs, or relationships interfere with the ability to make objective decisions or advise patients. For example, the following situations may create a conflict of interest:

- A religious or moral objection to contraception, abortion, or medical assistance in dying procedures may impact your ability to objectively counsel a patient about the use of certain medications.
- Counselling a family member or close friend, particularly when your personal feelings about what the patient should do may conflict with your professional opinion.
- Having knowledge or information about a patient from other circumstances or sources that puts you in a position where it is difficult to be objective about patient care.
- Serving on an Adjudication Tribunal when you have personal knowledge of the circumstances of the Complaint or have a personal relationship with a party or witness to the Complaint.

Ultimately, each unique situation will require consideration to determine if there is a real or perceived conflict of interest. Registrants who find themselves in a conflict of interest must disclose the conflict to the individuals or organizations involved and address it in the best interests of the patient, the profession, and public safety as soon as possible.

As with many of the decisions made by registrants in their practices, common sense and an understanding of the general principles will help ensure that the registrant does not act with a conflict of interest that could result in

(Continued on page 7)
harm to a patient, or an allegation of professional misconduct. Above all else, each registrant should work to uphold the code of ethics, in letter and in spirit, and to maintain high quality, ethical care to patients.

For an interesting case study on a conflict of interest that occurred in business practice, take a look at the article on page 28 of the Spring 2017 issue of the Ontario College of Pharmacists’ quarterly publication, Pharmacy Connection. The pharmacist in that matter offered rental space to a physician’s office at lower than market cost. There was no expectation for the physician to encourage patients to use the pharmacy, however, the arrangement was found to be a perceived conflict of interest and was sent to disciplinary proceedings.

**Summary of Recent Adjudication Tribunal Decision**

On June 20, 2017, a hearing of the Adjudication Tribunal of the Newfoundland and Labrador Pharmacy Board (the “Board”) was held in the matter of a Complaint against pharmacist, Douglas Walsh, registration number 82-470 (the “Respondent”), former pharmacist at Shoppers Drug Mart, 390 Topsail Road, St. John’s.

At the hearing, the Adjudication Tribunal considered and accepted an Admission Statement by the Respondent, an Agreed Statement of Facts, and a Joint Submission on disciplinary measures, all of which were agreed to by the Respondent and the Registrar of the Board.

In the Agreed Statement of Facts, the Respondent acknowledged that, between 2008 and 2015 at the above-noted pharmacy, he created 14 false patient profiles to obtain 629 false prescriptions for medications. The medications he obtained in this manner were all paid for and were for personal use. There is no indication that any of the medications were distributed to anyone other than the Respondent.

Once his activities were discovered, the Respondent was fully cooperative with the Board. He had voluntarily resigned from practice as a pharmacist in December 2015, prior to the Board’s involvement, and expressed his intention not to practice again in the future. In the Admission Statement, the Respondent pleaded guilty and admitted that his actions violated section 35(c) of the *Pharmacy Act, 2012* (the “Act:”), By-Laws 94(a), (e), (g), (h), (l), (m), (p), and (q) of the Newfoundland and Labrador Pharmacy Board Bylaws, sections 6.1 and 6.3 of the NLPB Code of Ethics, and section 3.2 of the NLPB Standards of Pharmacy Operation – Community Pharmacy.

The Adjudication Tribunal accepted the Respondent’s guilty plea and the Joint Submission on Penalty, and ordered as follows:

1. The Respondent’s certificate of registration as a pharmacist shall remain inactive until such time as he satisfies the Board that he is able to practice pharmacy in a safe and professional manner, having regard to the circumstances of this matter, and in keeping with all applicable legislation, By-Laws, and Standards of Pharmacy Operation and Standards of Practice;

2. The Respondent shall be permitted to re-register as a pharmacist under the Act subject to the Act, Regulations and By-Laws, and all of the following conditions:
   
   (i) The Respondent will not be registered as a pharmacist and shall not return to practice in a patient care setting until he has produced from a physician of the Board’s choosing acceptable certification in writing that he is medically fit to perform the duties required of a pharmacist practicing in a patient care setting;
   
   (ii) Upon any future re-registration, the Respondent is prohibited from being a pharmacist-in-charge as defined in the Act for a period of five years or such other time as the Board may permit; and
   
   (iii) Upon any future re-registration, the Respondent is prohibited from practicing as a sole practitioner in a licensed pharmacy and will be required to practice with another registrant of the Board, until such time as the Board may permit.
At the 2nd Annual NLPB Symposium, this past May, a number of pharmacists were recognized for their commitment of time, energy, and leadership to the NLPB and the pharmacy profession.

**Canadian Foundation for Pharmacy Past Chair Award**
- Chad Parsons

**NLPB Recognition of Service Award**
- Jody Pomeroy

**NLPB Certificate of Recognition**
- Barbara Thomas

**NLPB Emerald Achievement Award (35 years of registration)**
- Byron Allen
- Susan Gladney-Martin
- Christine Saunders
- Pauline Bennett
- Catherine Greening
- Gary Skanes
- Deborah Bourne
- Kenneth Hand
- Leonard Skanes
- Mary Byrne
- Gary Peckham
- Elaine Tucker
- Elizabeth Cater
- Gerald Peckham
- Scott Way

For more information on these awards and honours and to nominate a deserving registrant, please see the NLPB Awards and Honours Overview at: [http://www.nlpb.ca/media/NLPB-Awards-and-Honours-Jan2017.pdf](http://www.nlpb.ca/media/NLPB-Awards-and-Honours-Jan2017.pdf)

**SAVE THE DATE**

NLPB Symposium 2018

Join us for the 3rd Annual NLPB Symposium, scheduled for Saturday, May 12, 2017 at the Comfort Inn, St. John’s Airport (comfortinnstjohns.com).

Look for more information about the schedule of events and registration in your inbox in the coming months.
Postscript Recap

Since the last issue of The Apothecary, the Board has posted several issues of The Postscript. A summary of some key articles is provided below. Please visit the NLPB Newsletters page of the NLPB website to view past issues in their entirety.

April 2017
⇒ Ethical Decision-Making: Putting Patients’ Interests First
⇒ Application Process for the Installation of Lock and Leave Enclosures

May 2017
⇒ Welcoming Natalie Payne
⇒ Changes to the Provincial Drug Schedules
⇒ REMINDER: Buprenorphine-Naloxone Dispensing Requirements

June 2017
⇒ Professional Development Sources for Pharmacy Technicians
⇒ Returning to Work
⇒ Patient Consultation Area Requirements

July 2017
⇒ Cannabis for Medical and Non-Medical Purposes
⇒ Update on Pharmacy Technician Appeals Process

August 2017
⇒ The Sale of Exempted Codeine Products in Community Pharmacies
⇒ Mandatory Patient Profile Information
⇒ Message from the Francophone Health Network

Sept 2017
⇒ The Pharmacists’ Role in Provision of Take-Home Naloxone Kits
⇒ Professional Practice Webinars
⇒ EARLY NOTICE – December Holiday Hours
Happy Holidays!

Best Wishes for a Wonderful Holiday Season and a very Happy New Year from the Board Members and Staff of the Newfoundland and Labrador Pharmacy Board.

Holiday Hours for NLPB Office

Please note that, in recognition of the Christmas and New Year holiday season, the Board office will be closed from Monday, December 25th through to Monday, January 1st, reopening on Tuesday, January 2, 2018.

If you need assistance during this time, please email inforx@nlpb.ca.

SAVE THE DATE

NLPB Symposium 2018

Join us for the 3rd Annual NLPB Symposium, scheduled for Saturday, May 12, 2018 at the Comfort Inn, St. John’s Airport (comfortinnstjohns.com).

Look for more information about the schedule of events and registration in your inbox in the coming months.
During an audit conducted in 2017, the Board identified a number of registrants who inadvertently missed the renewal deadline for their professional liability insurance policies. When balancing a demanding workplace with family commitments, it can be easy to miss what seems like a minor administrative deadline. Unfortunately, professional liability insurance is one administrative deadline that cannot be missed.

**The Legal Requirements**

Sections 14-17 of the *Pharmacy Act, 2012* and sections 8-9 of the *Pharmacy Regulations, 2014* require all registrants – pharmacists, pharmacy technicians, interns, and students – to maintain a professional liability insurance policy. This policy must be “in a form and amount satisfactory to the board.” The Board’s specific requirements can be found in the document, *Professional Liability Insurance Requirements for Registration*, available on the Authorization & Registration Information For Registrants page of the NLPB website. Section 94(c) of the Board’s Bylaws also includes “practicing pharmacy while not covered by a policy of professional liability insurance acceptable to the board” in the definition of Professional Misconduct.

**The Practical Concerns**

Having sufficient professional liability insurance coverage is essential to protect both you and your patients. Even the most skilled and diligent practitioners make mistakes from time to time. Consider a hectic day in the pharmacy where there are many distractions and it is difficult to focus, or a question you casually answer for a friend at a party without knowing that person’s full medication history. Fortunately, most mistakes are caught before medications go out the door and do not result in harm. But once in a while, the worst case scenario happens and a medication error occurs or patient counselling goes wrong.

When a patient is harmed by a mistake made or advice given by his or her practitioner, that patient may be entitled to damages (a financial award from the practitioner) to compensate for medical expenses incurred as a result of the mistake or lost wages if the patient loses work. In some circumstances, these damage awards can be significant, particularly if a patient requires significant medical care for a long period of time, or is unable to return to work in his or her previous career. The patient may also be entitled to additional damages for pain and suffering, which are generally granted by a court to the patient suffering as a result of the mistake. If a patient dies after a medication error, his or her family may also be entitled to cost recovery for expenses and damages.

Having an active professional liability insurance policy helps ensure that your patient will get the support and resources he or she needs to prevent any further undue suffering after a mistake has occurred. It is your professional liability insurance that pays the damages awarded to the patient, and generally also pays for a lawyer to handle any court matters. You will likely have only minimal involvement in the legal and financial processes, which greatly reduces the stress on both you and your employer.

However, if you do not have an active professional liability insurance policy when such a mistake occurs, you may be held personally liable for any financial damages that result from the mistake. This means that you may be personally responsible for paying your patient’s related medical bills for the rest of his or her life, compensating for his or her lost wages, and paying for lawyers to handle the court matters. If you don’t have the finances in your bank account to pay these bills, you may lose your investments, vehicles, or even

(Continued on page 3)
your home. In addition, the pharmacy you work for may also be held liable for damages that result from your mistake. In the worst case, your injured patient may suffer even further if you do not have appropriate insurance and you or your pharmacy cannot cover the cost of the damages they are entitled to.

**What Can I Do To Make Sure This Doesn’t Happen To Me or My Patients?**

- Set a recurring reminder in your calendar for one month before your policy expires to make sure you remember to renew on time.
- Do not rely solely on reminders from your insurer or the Board—you all know e-mails sometimes get lost, missed, or sent to junk mail. While reminders are a helpful trigger, ensuring your policy is up to date is your responsibility and relying on another organization to remind you might not be enough to protect you or your patients.
- Ask your administrative support person to put it in his or her calendar (but again, don’t rely 100% on someone else to remind you).
- Add professional liability insurance status to your Staff Meeting standing agenda and check in with your whole staff on a regular basis to make sure no one misses their policy renewal date.
- If you do miss your renewal date, contact your insurer immediately upon discovering the lapse and make sure that they back-date your renewal to the day your policy expired.

### Self-Declarations - Are Yours Accurate and Up-to-Date?

As part of the annual registration renewal process, all registrants are required to respond to a number of self-declarations. Self-declarations are a way for the Board to monitor registrant compliance with the legislation and standards without requiring registrants to submit evidence of compliance every year. In order to balance the efficiency of self-declarations with accountability, the Board conducts compliance audits of self-declarations.

Self-declarations are required by all registrants, as well as those in the role of pharmacist-in-charge, and those with additional authorizations. It is important to remember that when you make a self-declaration, you are not only declaring that it is correct at the time of renewal, but also that it will remain correct throughout the year. For example, when you declare your CPR training is up to date, you are not only declaring that it is current on the date of renewal, but also that you will maintain it throughout the upcoming year.

This year the Board is aware of several registrants who have lapsed in various self-declarations including maintaining professional liability insurance, maintaining PANL membership, having current CPR and First Aid training, hours worked at the pharmacy as pharmacist-in-charge, and others. Providing false information in the self-declaration process or lapsing in maintenance throughout the year can result in allegations of professional misconduct or temporary loss of the certificate to practice pharmacy or engage in expanded scopes of practice.

In order to ensure that your self-declarations are accurate and up to date, remember the following:

- Each registrant is required to complete his or her own self-declarations. This activity cannot be passed on to another individual such as a co-worker or assistant.
- Track the expiry dates of your policies, memberships, and certificates.
- Set reminders of expiry dates that will jog your memory well in advance.
- Review your self-declarations throughout the year to ensure they are still valid.
Recognizing inappropriate or inadequate pain treatment
In 2017, a new Canadian Guideline for Opioids for Chronic Non-Cancer Pain was developed at the National Pain Centre at McMaster University. This guideline is useful for assessing patients’ opioid use as well as for forming recommendations on dose optimization, rotation, tapering and special patient populations.

Assessing symptoms of opioid withdrawal
Pharmacists are familiar with providing drug information when counselling patients about opioid prescriptions; however, it can be difficult for pharmacists to assess pain and opioid withdrawal when following up with patients. A study of a pharmacist-physician team model in Alberta illustrates the impact pharmacists can have in the assessment and management of pain (Slipp and Burnham, 2017). To assess the control of pain related to treatment with opioids, pharmacists can start by asking patients to rank their pain level from 0 to 10. In addition, a tool called SAFER-OPIOIDS (Murphy et al., 2013) provides a more comprehensive assessment of opioid use that may be helpful when completing patient assessments. A useful tool to assess withdrawal is the Clinical Opiate Withdrawal Scale (COWS). This tool is often used to assess withdrawal from opioids during buprenorphine-naloxone induction, but it can be useful to quickly assess and review opioid withdrawal symptoms under other circumstances as well, such as when following up with patients who are tapering to lower doses of opioids.

Methadone vs. buprenorphine-naloxone
Patients may have questions about the differences between methadone and buprenorphine, such as, which is more effective or which is easier to discontinue. An article by Srivastava et al. (2017) may be helpful in answering these questions as it provides an overview of treatment options for specific patient populations. In addition, Table 2 in A Guideline for the Clinical Management of Opioid Use Disorder (BC Centre for Substance Use, 2017) provides a concise summary of the advantages and disadvantages of both methadone and buprenorphine-naloxone.

Buprenorphine-naloxone administration
Buprenorphine-naloxone administration can be time-consuming, especially for higher doses, because it can take the buccal tablets up to 10 minutes to dissolve. The purpose of witnessed dosing is to ensure that patients are getting the full benefit of the medication as well as to prevent diversion. However, the extent of diversion and use of illicit buprenorphine is not fully characterized (Yokell et al., 2011) and data on the benefits of supervised dosing versus unsupervised is also mixed (Saulle et al., 2017).

(Continued on page 5)
The **Buprenorphine/Naloxone for Opioid Dependence: Clinical Practice Guideline** (CAMH, 2012) provides guidance for administration of sublingual buprenorphine-naloxone, including:

- For patients with dry mouth, give some water to moisten mouth prior to administering tablets.
- For sublingual tablets that are supplied by the manufacturer in blister packages, remove the tablet from foil, but do not touch the tablet (skin contact to be avoided).
- For higher doses, tablets may be cut into half or quarters to reduce dissolution time, and then placed in a clear plastic dispensing cup. Do not grind or crush tablets as they may coalesce into a single mass with a reduced surface area thereby reducing dissolution.
- Ask patient to place contents of cup under the tongue, and not to suck on tablets while they are dissolving.
- Suggest that patients keep their head tilted slightly forward to reduce saliva collecting at the throat and being swallowed.
- After approximately 1 minute, ask patient to show oral cavity for dissolution. A chalky residue may remain even after drug has been sufficiently absorbed.
- Advise patient to refrain from drinking fluids and eating for approximately 5 minutes to allow for sublingual absorption to be maximized.

**Off-label use of buprenorphine-naloxone**

The official approved use for buprenorphine-naloxone is to treat opioid dependence. The transdermal formulation of single entity buprenorphine is indicated to treat pain, but there is less literature for the sublingual form that is combined with naloxone. **Buprenorphine for Chronic Pain: A Review of the Clinical Effectiveness** (CADTH, 2017) provides a focused summary of the clinical effectiveness of buprenorphine for chronic pain, which may help with assessing the appropriateness of buprenorphine-naloxone prescriptions. An [article](#) by Chen, Chen, & Mao (2014) also discusses the role of buprenorphine-naloxone in pain management.

In addition, you may see buprenorphine-naloxone used for withdrawal management as well as for rotation and tapering of opioids. For further reading, see this [Cochrane Review](#).

Both these off-label uses are also discussed in the new McMaster chronic non-cancer pain guidelines.

**Learning opportunities**

To build on knowledge about opioid use disorder and opioid agonist maintenance treatments, pharmacists may be interested in:

- The BC Centre on Substance Use (BCCSU) **Online Addition Medicine Diploma Program**
- Training programs provided by the manufacturer of Suboxone®: a 6-hr self-guided program and a 1-hr video review are available at [www.suboxonetrainingprogram.ca](http://www.suboxonetrainingprogram.ca)
- The **Opioid Dependence Treatment Core Course**
- **Buprenorphine-Assisted Treatment of Opioid Dependence: An Online Course for Front-Line Clinicians**

There is an abundance of information available about this important pharmacy practice topic. This article is not intended to be fully comprehensive. If you have further questions about this or any other clinical issue, feel free to contact the Drug Information Centre at the School of Pharmacy - a free service for all your medication and treatment related questions.

Submitted by: Mike Chong, Memorial University Drug Information Centre  
Email: druginfo@mun.ca, Phone: (709) 777-7584, Tweet: @MUNDrugInfo

**Full reference list available upon request**
PostScript Recap

Throughout the year, the NLPB publishes a number of important pharmacy practice-related articles in both The Apothecary and the monthly e-newsletter, The PostScript. Below are a few particularly relevant articles that were published in The PostScript over the past year. Please visit the NLPB Newsletters page of the NLPB website to view all past issues in their entirety. For answers to more Pharmacy Practice questions like this one, see the Frequently-Asked Questions About Pharmacy Practice page of the website.

Is an Electronic Signature on a Prescription Acceptable?

No, not at the moment. The Board supports the concept of e-prescribing, but at this time, requirements for securing patient confidentiality, verifying authenticity, and preventing diversion have not been defined.

A prescription generated via a prescriber’s computer system or PDA and physically given to a patient for eventual processing at a pharmacy must comply with the federal regulations regarding prescriptions and must include a valid signature. Rubber stamps, pre-signed forms, signature images or other forms of signatures that are not distinct for each transaction do not fulfill federal requirements. A pharmacist considering a prescription with one of these forms of signature cannot confirm that this is the one and only copy of the order (as identical copies of the order could have been produced by photocopy). To ensure that the prescription document presented by the patient is the original copy of the order written by the prescriber, the signature must be original.

A prescription generated via a prescriber’s computer system or PDA and faxed directly to a pharmacy for processing must comply with the NLPB Standards of Practice – Facsimile Transmission of Prescriptions and Personal Health Information. As with above, electronic “digitalized” signatures are not permitted since they are not distinct for each transaction. When prescriptions are transmitted by fax directly between a prescriber and a pharmacy, the prescription must still be manually signed prior to transmitting the prescription.

At this time, prescription authorization via email has not been approved by Health Canada.

Ethical Decision-Making: Putting Patients’ Interests First

Recently, the NLPB has been alerted to several instances where pharmacists have acted inappropriately when faced with a prescription where the quantity prescribed was less than the full package size of the product. We have heard of situations where the pharmacist has refused to fill the prescription, falsely indicated to the patient that the product was back-ordered, contacted the original prescriber to revise the prescription, or adapted the prescription so that the quantity dispensed matched the package size.

Pharmacists are reminded that, as health care professionals, first and foremost, they are expected to place the health and well-being of their patients at the centre of their professional practice. Making clinical decisions or advising practitioners or patients based on business interests or financial benefit is a

(Continued on page 7)
direct violation of the Code of Ethics. Additionally, the Standards of Practice – Prescribing by Pharmacists specifically states:

- Prescribing decisions must be based on clinical suitability, cost-effectiveness and what is in the best interests of the patient. Prescribing decisions based on biased information or financial advantage may be regarded as constituting conduct deserving of sanction. (section 5.1 b) iv));
- A pharmacist may change the quantity of medication prescribed as long as doing so will not result in the patient receiving drug therapy for longer than the prescriber intended. (section 5.6 a) ii)); and
- The pharmacist must be reasonably satisfied that the original prescriber would not object to the adaptation (section 5.6 b) ii)).

Finally, in any situation where a prescription is adapted, pharmacists are also expected to:

- obtain informed consent from the patient;
- send notification describing the action taken to the original prescriber within one week; and
- provide a copy of the documentation to the patient for their records.

The Sale of Exempted Codeine Products in Community Pharmacies

In light of recent questions and discussions during practice site assessments, registrants are reminded that as per Section 3.1 of the Standard of Practice for the Sale of Exempted Codeine Products in Community Pharmacies, only a pharmacist may authorize the sale of an exempted-codeine product (ECP). Prior to authorizing the sale of an ECP, the pharmacist must personally consult with the patient to determine the appropriateness of the request. It is important that the patient assessment includes obtaining a complete medication history and checking the patient's Pharmacy Network profile. Patient assessments related to an ECP request cannot be delegated to any other member of the pharmacy team.

After assessing the patient, the onus is on the pharmacist to refuse the sale of an ECP, and refer the patient to another health care provider, if it is determined that:

- the condition or symptom(s) are chronic or serious in nature;
- the ECP will inadequately treat the medical or dental reason for use; or
- continued use of ECPs is not in the best interests of the patient.

If the sale of an ECP is authorized by the pharmacist, it must be fully documented in the patient’s medication profile, and the electronic health record via the Pharmacy Network, in accordance with section 3.5 of the Standards of Pharmacy Operation-Community Pharmacy. It is critical that provision of an ECP to a patient is recorded accurately in the electronic health record using the patient’s MCP number so that other health professionals involved in the patient’s care can make informed decisions about the care they are providing.

Finally, while section 3.8 of the Standards of Pharmacy Operation-Community Pharmacy requires pharmacists to provide education and counselling to patients only on the original filling of a prescription, due to the issues associated with the inappropriate use of ECPs, pharmacists are expected to consult with and counsel patients on each and every sale of an ECP.
Professional Practice Webinars

Since June, the NLPB has delivered three webinars on several Professional Practice topics:
- June 13, 2017 – Standards 101 – Security & Accountability of Narcotics & Controlled Drugs
- August 8, 2017 – Current Issues – Buprenorphine-Naloxone for the Treatment of Opioid Dependence
- October 10, 2017 – Frequently-Asked Questions – Professional Development Standards and Online Portal

Please visit the Professional Practice Webinars page of the NLPB website to view recordings of these webinars.

We have received very positive feedback on the webinars and intend to continue to deliver them in 2018, starting on January 16th and continuing on either the second or third Tuesday of every other month going forward. On the day of the webinar, we will go live from 9:00 to 10:00 am. If you are not able to join us for the live session, a recording of the event will be posted to the website shortly thereafter. We continue to welcome any feedback you may have on these or any other NLPB communications.

Looking for a Receipt?
Did you know you can view and print your invoices and receipts at any time? Under My Profile, click Renewal/Other Invoices to see a list of invoices. Click the invoice number you want to view. You can print it right from your browser by clicking on the printer icon.
Pharmacy Awareness Month just concluded. Each year, the month of March provides a wonderful opportunity to celebrate the contributions our profession makes to the healthcare system. It is a time to reflect on the achievements of the past and to look forward with great purpose and pride.

Once again, over the course of the month, the Newfoundland and Labrador Pharmacy Board released a series of vignettes highlighting pharmacy practice leadership in various settings throughout our province.

Through collaboration with key partners like PANL, the Department of Health, and Memorial University, our profession has come a long way over the years. In fact, it has changed dramatically, and for the betterment of our patients and for patient safety.

Maintaining the public’s trust in the safe, effective and ethical delivery of pharmacy service is the Board’s priority. As the regulatory body, one of the most important ways the Board can further enhance quality care is supporting pharmacists and pharmacy technicians working to full scope, ensuring the standards are in place to guide each and every professional in the field.

Since 1910, the Board has been governing the profession of pharmacy, currently promoting the highest standards of practice for each pharmacist, pharmacy technician, student and intern. We set the standards our patients can trust and rely on.

The Board is proud to celebrate our registrants. This special edition of the Apothecary illustrates the full and varied nature of pharmacy teams contributing to the health of Newfoundlanders and Labradorians.

Registrar
THINK PHARMACISTS

VOLUNTEERING TO MAKE A DIFFERENCE

PROFILE

Newfoundland and Labrador Pharmacy Board Chair
Taggart Norris

In 2004, Newfoundland and Labrador Pharmacy Board chair Taggart Norris was a young pharmacy assistant when she witnessed something that inspired her and changed her career. While working at a pharmacy in St. John’s, Taggart watched her mentor help an elderly patient.

“I remember watching one of the pharmacists spend 15 to 20 minutes with an elderly patient who was prescribed a medication after knee surgery that could interact negatively with the current medication he was on. The pharmacist took the time to explain the medications, possible negative side effects and what to look for. I remember how appreciative the client was. It was then that I realized the profession was more than putting pills in a bottle, it involved having a major impact on people’s lives.”

After that Taggart saw the profession differently. She was inspired to become a pharmacist.

From then on, Taggart was compelled to give back to the profession beyond the daily patient interaction. Her work alongside several inspiring, female pharmacists, some of whom were also members of the board, prompted her to put her name forward as a volunteer.

“I found them to be an inspiration of how I’d like to practice. I thought, ‘I can do that, let’s give it a go!’”

Once on the board, Taggart discovered that volunteering opened up a different side of the profession. For her, volunteering allowed her to see the bigger picture. It was a window into the many parts of what it means to practice as a professional pharmacist - the struggles and benefits of working in a self-regulated profession.
THINK PHARMACISTS
VOLUNTEERING TO MAKE A DIFFERENCE

Taggart’s most memorable moment in her tenure as Board Chair was welcoming registered technicians into the profession. Taggart is proud to be part of the movement that entrusts trained professional pharmacy technicians to help with the technical aspect of the job. She acknowledges the movement has been a vital evolution in allowing pharmacists the opportunity to practice to their full potential. “It’s a really big step in the right direction, having trained professionals to rely on to take on those technical tasks.”

Taggart says her personal goal as Board Chair is to lead the next generation of pharmacists to get further involved and volunteer.

“I hope to be the one to inspire involvement.” When asked what she would say to someone considering volunteering she said, “Go for it!” Taggart says volunteering “was one of the best decisions both personally and professionally I’ve ever made.”

She says volunteering for the board is a great way to see the knowledge of seasoned professionals blend with the expanded scope of knowledge coming from today’s pharmacy graduates.

“Having everyone work together can bring new and different ideas to the board, which results in a well-rounded model of practice and better client care.”

Finding the time to volunteer is a challenge for everyone and Taggart is no exception. She is the managing pharmacist of the Lawtons Pharmacy in Paradise that sees hundreds of patients per day. She is also the mother of a busy two year old so balancing work, home, and volunteer expectations can be difficult. But; she says, it is not impossible.

“Having a flexible employer and fellow staff members who support helps. When I say I have board meetings or I have to attend this conference, there is never any issue, and planning ahead always helps.”

Taggart says any scheduling challenges are more than worth it. “Be prepared to learn a whole different side of your profession.”
THINK PHARMACISTS
MAKING A DIFFERENCE IN THE NORTH

PROFILE
Pharmacy Regional Director
Labrador-Grenfell Health Authority
Amanda Ropson

As Regional Director for Labrador-Grenfell Health, Amanda Ropson is responsible for the pharmacy services in three hospital pharmacy departments, three community health centres, and 14 nurse-lead community clinics in addition to her role as Pharmacist in Charge of Charles S. Curtis Memorial Hospital in St. Anthony.

She enjoys her job, but it’s not without its challenges and every day is something different. Amanda and her pharmacy team are often the only point of contact for pharmacy related services for nurses in rural clinics and health centres. Most of the communities are hours away from a pharmacy, some can only be accessed by plane. Then there’s Mother Nature to contend with.

“We have to think about ‘what if the weather comes in’ or ‘what if the transport is stalled,’ says Amanda. “Our supplier is not just down the road. We sometimes have to think outside the box if we can’t get what we need up the road or in an hour.”

Technology can also be a challenge when working in the north. The provincial electronic health record helps by providing complete, up to date patient records, but internet access is often limited in the north so Amanda works closely with her colleagues throughout the region to obtain the necessary information the “old fashion way”.

“If there’s connectivity issues then we have to revert back to paper documentation.” A back up plan for when the internet is down is par for the course. Amanda also says, “In the age of moving away from paper it feels that we can’t do that as quickly as we’d like because we always have to think about ‘what about connectivity’ or ‘what if there’s no access.”
THINK PHARMACISTS
MAKING A DIFFERENCE IN THE NORTH

PROFILE
Pharmacy Regional Director
Labrador-Grenfell Health Authority
Amanda Ropson

Like many areas in rural Newfoundland and Labrador, healthcare practitioner recruitment in the north can result in limitations of pharmacy services. There are services you want to offer but cannot due to the human resource constraints. The Regional Health Authority is very supportive, constantly recruiting and working diligently to try and bring increased pharmacy services to the area.

“You struggle because there is so much you want to do to expand and work to your full scope.”

Working in the north gives you exposures to many different things that you might not come across in the larger centres. You see a broader scope of illness. Since a specialty hospital or clinic might be inaccessible to the patient for geographic reasons, you need to be proficient enough to provide a wider variety of services that might otherwise be handled by a specialist if practicing in a big city.

So why does Amanda persist? She loves the variety in her job. “Hospital pharmacy provides so many opportunities to have a positive impact on patient care and there are so many new initiatives that demonstrate the need for clinical pharmacy involvement and that makes the work rewarding.”
THINK PHARMACISTS

TEAMWORK IN PHARMACY

PROFILE

Gary Batt
Pharmacist-in-Charge — Twillingate Pharmacy

What’s a typewriter? You know you’ve been around a while when you hear this question from one of your students. Over the last 30 years pharmacist Gary Batt has witnessed firsthand the evolution of practice at Twillingate Pharmacy. As Pharmacist-in-Charge of an independently owned pharmacy, Gary’s spent many days practicing in the dispensary by himself. “It was me, there was no tech, no assistant. I did it all from filling the scripts to counselling patients, to completing insurance forms, to doing resubmissions, to using the cash.” Times have certainly changed and changed for the better.

Technological advancements have updated Gary’s practice though electronic records and business management. These new systems brought into place more checkpoints and access to a patient’s profiles, but technology isn’t everything.

Enter Colleen Ings, a registered pharmacy technician that Gary now finds indispensable. The late 90’s is when Gary remembers the change in attitudes. In the interest of patient safety, and with the advent of trained pharmacy assistants, pharmacists were encouraged to enlist the help of assistants in the pharmacy. With the move to registered technicians Gary says having a technician makes his life as a pharmacist a lot easier. “In the technical part, she runs the show.”

Colleen says the respect goes both ways. “I really do have an awesome relationship with Gary. He really respects my opinion, and my knowledge as a registered pharmacy technician. We work really well together as a team.”

Gary relies on his partnership with Colleen and the other members of the pharmacy team to provide patients exceptional care. Colleen works in the dispensary taking care of prescription preparation, filling blister packs and other technical aspects of pharmacy practice, allowing Gary to focus on patient follow up care, increasing the efficiency of his busy pharmacy. Gary says, “She goes above and beyond for all her patients.”

Colleen’s support also provides an additional layer of safety when dispensing medication to patients.

“It’s an extra set of eyes, and extra check in everything you do. You also have more time to check in to adverse effects, and more time to follow up on anything that may present as a problem.” Colleen says her role is challenging and rewarding. “I would encourage anyone to pursue a career as a registered pharmacy technician, the role as changed a lot and as a registered pharmacy technician it seems to be continuing to grow.”

Gary’s advice to those looking to hire a registered pharmacy technician? “Find someone you have total trust in, total faith in, and let them do their job. They are trained and accountable.”
Professional Practice Webinars

The next Professional Practice webinar is scheduled for April 10, 2018 from 9:30-10:30 am. The topic will be Ethical Considerations: Professional Liability and Your Patient. This webinar will include:

- An overview of the requirements relating to professional liability insurance;
- A look at the Code of Ethics and how they relate to professional liability insurance; and
- A discussion about why liability insurance is important to not only you but your patients.

To register for this event, please visit: https://nlpharmacyboard.clickmeeting.com/my-conference/register. Following registration, you will be sent an email with the event details as well as a reminder email before the event.

We aim to have a webinar either the second or third Tuesday of every other month. If you are not able to join us for the live session, a recording of the event and a copy of the handout will be posted to the Professional Practice Webinars page of the NLPB website shortly thereafter. We continue to welcome any feedback you may have on these or any other NLPB communications.

Please visit the NLPB website to view recordings of past webinars or to check the dates of upcoming webinars.
On the evening of Friday, May 11th, the NLPB held its first New Registrant Welcome Reception, at the St. John’s Comfort Inn Airport. Among the invited guests were new pharmacists and pharmacy technicians who were initially registered in 2017, NLPB board members, and staff.

The attendees were given the opportunity to mingle and connect with friends both new and old while they enjoyed food, drinks, and entertainment including the opportunity to dip their own delicious chocolate truffles provided by The Newfoundland Chocolate Company.

Registrar Margot Priddle and Board Chair Taggarty Norris spoke on behalf of the Board, welcoming the attendees to the pharmacy profession. The night concluded with the presentation of new registrant pins to each attendee and a group picture.

It was an enjoyable evening celebrating the addition of these enthusiastic new registrants to the pharmacy community in our province. The Board intends to make this an annual event and looks forward to welcoming this year’s registrants at its event in 2019.
On Saturday, May 12th, the 3rd NLPB Symposium was held at the Comfort Inn Airport in St. John’s. The day started with an engaging presentation on the responsible and professional use of social media from Ronalda Walsh of Nine Island Communications.

This was followed by an Open Forum during which attendees were given the opportunity to ask questions or bring issues to the Board’s attention. They were also given the opportunity to offer input into some current practice challenges that have been identified by the Board. The discussion was very dynamic with great suggestions and constructive feedback offered by the attendees.

The Annual General Meeting of the Board followed, during which the results of the 2017 election were announced. This year members were elected from Zones 1 and 4. A Call for Nominations was emailed to all registered pharmacists in these two zones on February 4, 2018 and nominations were received until March 6. Three nominations were received for Zone 1 - Keith Bailey, Jeremy Reid and Andrew Sweetapple - and one nomination was received for Zone 4 - Henry White. Online voting began on April 5, 2018 and the results were reviewed and tabulated on April 30, 2018, with Keith Bailey being elected in Zone 1 and Henry White being elected in Zone 4, by acclamation. The Board welcomes back both Keith, who previously served two terms from 2008 to 2014, and Henry, who is serving his second consecutive term.

Following the Annual General Meeting, the Board elected the Executive for the 2018-19 year:

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
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<tbody>
<tr>
<td>Chair</td>
<td>Colleen Squires</td>
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<tr>
<td>Vice-Chair</td>
<td>Gerri Thompson</td>
</tr>
<tr>
<td>Executive Member</td>
<td>Henry White</td>
</tr>
<tr>
<td>Past Chair</td>
<td>Taggarty Norris</td>
</tr>
</tbody>
</table>

This is a very exciting time for the Board as it marks the first time a Pharmacy Technician will serve as the Chair of the Board. Congratulations to Colleen on this historic milestone.

Awards Luncheon
The day concluded with the NLPB Awards Luncheon, where the achievements of our registrants were celebrated with the presentation of a number of awards. See more on these awards in our story on pg. 3.

We thank the registrants who were in attendance at this year’s Symposium and invite all registrants to join us at future NLPB events.
To close out the NLPB Symposium this past May, the Board recognized a number of registrants for their commitment of time, energy, and leadership to the NLPB and the pharmacy profession.

For more information on these awards and honours and to nominate a deserving registrant in the future, please see the NLPB Awards and Honours Overview at: http://www.nlpb.ca/media/NLPB-Awards-and-Honours-Jan2017.pdf. A call for nominations will be sent out in January for the 2019 Awards.
May 2018 Board Meeting Recap

New Standards for the Safe and Effective Provision of Opioid Agonist Maintenance Treatment
These Standards, formerly referred to as the “Opioid Dependence Treatment” Standards, were approved by the board and are now available on the Standards, Guidelines, Policies and Positions page of the NLPB website. Registrants should refer to the July 2018 issue of The PostScript for a description of some of the key changes in the revised Standards.

A new orientation program is being developed to accompany the revised Standards. While this program will be available to all registrants to help familiarize them with the Standards, pharmacists who are not already authorized to participate in OAMT services will be required to complete the new program, once it is available.

Interpretation Guide – Ending the Pharmacist-Patient Relationship
In response to an increasing number of requests for information on this topic over the past several months, the Board has approved a new companion document to the Code of Ethics to help offer some guidance to pharmacists on the subject. This Interpretation Guide can be found with the Code of Ethics on the Standards, Guidelines, Policies and Positions page of the NLPB website.

Practice Policy - Registrant Use of Social Media
In recognition of the expanding use of social media use among pharmacy professionals and the many opportunities for information-sharing in a registrant's personal and professional life, the Board approved a new practice policy on registrant's use of social media. In the policy, registrants are reminded that the expectation of professional and ethical conduct is the same whether they are interacting with others in person or through social media, and whether they are interacting in a personal or professional context. The policy can be found on the Standards, Guidelines, Policies and Positions page of the NLPB website.

Board Policy - Social Media Use by Board Members, Employees, Volunteers, and Other Representatives and Providers
Similarly, NLPB Board members, employees, volunteers, and other representatives and providers using social media must understand the public nature of social media and remain diligent in managing the professional and personal risk, as well as the risk of harm to the NLPB and the profession, that is created by participating in and having a presence on social media platforms, whether it is for personal use, business use, or as a representative of the NLPB. This policy will be incorporated into NLPB policy and procedure manuals as well as committee terms of reference.

Committee for Non-Sterile Compounding Standards Implementation
The Board decided to establish a task force to review the new non-sterile compounding standards and determine any local implementation challenges. Board members Brittany Churchill, Taggarty Norris and Colleen Squires will sit on the task force along with a selection of registrants who perform varied levels of compounding. The task force will review the document and provide feedback, in advance of the national working group meeting in September.

(Continued on page 5)
Implementation Plan for Sterile Compounding Standards

The Board also decided to establish a task force to develop a phased implementation plan for NAPRA sterile compounding Standards that is aligned with implementation plans in other provinces, with a goal of full compliance with the standards by December 31, 2021. This task force will primarily consist of Board members and hospital pharmacy registrants. The task force will review the implementation plans that have been developed in other provinces and provide recommendations to the Board at their September meeting.

Board Policy - Transparency in Disciplinary Proceedings

The issue of transparency is an important one nationwide with a growing trend towards increasing the public visibility of administrative processes, particularly in disciplinary proceedings. This prompted a review of NLPB’s policies, particularly in terms of publication of Complaints Authorization Committee (“CAC”) decisions, publication of Adjudication Tribunal decisions, and providing public notice of upcoming disciplinary hearings. Following this review, a new policy was presented to and approved by the Board. It can be found on the Adjudication Tribunal Decisions page of the NLPB website.

Changes to Practical Training Program for Pharmacists

At this meeting, the Board finalized a decision to eliminate the 12 week studentship portion of the practical training program while retaining the post graduate requirement at a reduced time commitment to 6 weeks from 8 weeks. This decision was made in response to the increased number of practice hours in the undergraduate pharmacy program as a result of the change from a baccalaureate program to an entry-to-practice doctor of pharmacy program. See the table below for a comparison of the former program and the new program.

<table>
<thead>
<tr>
<th>Year</th>
<th>New Entry-to-Practice Pharm.D. Program</th>
<th>B.Sc.(Pharm) Program</th>
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<tbody>
<tr>
<td></td>
<td>MUN Component</td>
<td>NLPB Component</td>
</tr>
<tr>
<td>1st</td>
<td>- Community shadowing (12 hours)</td>
<td>SPE I – Community pharmacy (4 weeks)</td>
</tr>
<tr>
<td></td>
<td>- Service learning (20 hours)</td>
<td></td>
</tr>
<tr>
<td>2nd</td>
<td>- Communication skills development (6 hours)</td>
<td>NONE</td>
</tr>
<tr>
<td></td>
<td>- PPE I – Community pharmacy (6 weeks)</td>
<td></td>
</tr>
<tr>
<td>3rd</td>
<td>- PPE II – Hospital dispensary (2 weeks)</td>
<td>SPE III – Community pharmacy (4 weeks)</td>
</tr>
<tr>
<td></td>
<td>- PPE III – Direct patient care (4 weeks)</td>
<td></td>
</tr>
<tr>
<td>4th</td>
<td>PPE IV – Hospital clinical experience (2 weeks)</td>
<td>SPE IV – Advanced direct patient care (12 weeks)</td>
</tr>
<tr>
<td>5th</td>
<td>- APPE – Acute care hospital (8 weeks)</td>
<td>Not Applicable</td>
</tr>
<tr>
<td></td>
<td>- APPE – Community pharmacy (8 weeks)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- APPE – Direct patient care (8 weeks)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- APPE – Elective – either direct or non-direct patient care (6 weeks)</td>
<td></td>
</tr>
<tr>
<td>Post-Graduate</td>
<td>Direct patient care (6 weeks)</td>
<td>Direct patient care (8 weeks)</td>
</tr>
</tbody>
</table>
Case #1
On January 10, 2018, the Complainant filed an allegation ("Allegation A") against a pharmacist ("Respondent") pursuant to s. 37 of the Pharmacy Act, 2012 ("Act"). In Allegation A, the Complainant alleged that the Respondent had practiced pharmacy for three days in January 2018 without having renewed her certificate of registration to practice pharmacy with the Newfoundland and Labrador Pharmacy Board ("Board").

On March 9, 2018, the Complainant filed a second allegation ("Allegation B") against the Respondent pursuant to s. 37 of the Act. In Allegation B, the Complainant alleged that the Respondent had taken several bottles of Stanley brand A.C. & C. 8 mg 100 count product, Drug Identification Number 00180041, for herself without recording the dispense. This product contains ASA 375 mg, Caffeine 15 mg, and Codeine Phosphate 8 mg and is a Schedule II drug in the Provincial Drug Schedules.

In her responses to the Allegations, the Respondent acknowledged that she had practiced without a certificate of registration for three days in January 2018 and that she had taken several bottles of Stanley brand A.C. & C. 8 mg 100 count product for herself without recording the dispense.

Following receipt of her responses to the Allegations, the Complainant and the Respondent both agreed to participate in Alternative Dispute Resolution with the Registrar of the Board to attempt to resolve the matter.

The Respondent has acknowledged that her actions constituted conduct deserving of sanction. In particular, she acknowledged that her actions were in violation of:

(i) The Pharmacy Act, 2012:

25 (1) A person other than a pharmacist with a certificate shall not
(b) carry on the practice of pharmacy in the province

(ii) The Standards of Pharmacy Operation – Community Pharmacy ("SOPO-Community"):

3.2 (b) Each time a prescription is dispensed or a Schedule II medication is provided to a patient, it must be recorded in the patient’s electronic health record.

(iii) The Standards of Practice – The Sale of Exempted Codeine Products in Community Pharmacies:

2 (c) Filing and Storage. In accordance with section 1.6 of the SOPO-Community, records of the provision of [exempted codeine products] must be filed with prescriptions for other narcotics and controlled drugs in sequence by date and number (either transaction or prescription number).

3.3 (a) Each time a pharmacist provides an [exempted codeine product] to a patient, it must be documented in the patient’s medication profile in accordance with section 3.5 of the SOPO-Community.

(iv) the Board’s By-Laws:

94. The term professional misconduct for the purposes of considering an allegation or a complaint and the institution of disciplinary proceedings includes but is not limited to including:
(a) breach of the Code of Ethics or Standards of Pharmacy Practice approved by the board;
(e) falsifying or failing to maintain appropriate patient and prescription records;

(v) the Board’s Code of Ethics:

2.6 Registrants limit treatment of themselves or immediate family members only to minor conditions, emergency circumstances or when another appropriate health professional is not readily available.

6.1 Registrants obey the laws, regulations, standards and policies of the profession, both in letter and in spirit.

(Continued on page 7)
The Respondent, the Complainant, and the Board agreed to the following disposition of this allegation:

1) The Respondent was cautioned for her admitted conduct deserving of sanction.
2) The Respondent was required to sign an undertaking that she will comply with all requirements for registration, and that she has read and understands the relevant legislation, standards, & the Code of Ethics.
3) The Respondent was prohibited from treating herself or any immediate family members with any Schedule I or Schedule II drug.
4) The Respondent was prohibited from practicing in a patient care setting until she produces an acceptable certification to the Board from a physician confirming that she is medically fit to do so.
5) The Respondent was prohibited from serving as pharmacist in charge or preceptor for a period of two years.
6) The Respondent contributed towards the costs of the Board’s involvement in the Allegations.
7) A copy of this Settlement Agreement will be placed in the Respondent’s file and noted on any requests for a Letter of Standing from the Board.
8) This summary will be posted in the next issue of the Apothecary.

Lessons Learned…

⇒ Registrants are reminded that they are responsible for ensuring they are actively registered prior to practicing.
⇒ Registrants are reminded that they should limit treatment of themselves only to minor conditions or to situations where another health professional is not readily available.
⇒ Pharmacists are reminded that the provision of all Schedule II medications, including exempted codeine products, must be recorded in the patient’s local medication profile as well as the provincial electronic health record and, in accordance with the Standards of Pharmacy Operation-Community Pharmacy, appropriate records must also be kept and be filed with prescriptions for other narcotics and controlled drugs.

Case #2

An allegation was received by the Board that a pharmacy was dispensing a medication in a repackaged form despite the medication being available commercially. The pharmacy was receiving the repackaged medication directly from a pharmacy outside the province without operating through the Board’s Centralized Prescription Processing (“Central Fill”) Policy. The pharmacy was also not conducting fulsome counselling with patients receiving the medication. The pharmacy had ceased the practice prior to the allegation being forwarded to the Board.

After reviewing the relevant materials and conducting an investigation into the allegation, a panel of the Complaints Authorization Committee issued a caution to the pharmacist in charge at the pharmacy. The pharmacist in charge was cautioned that:

1) With every new prescription, and refill prescriptions as appropriate in accordance with the standards, patient counselling must be undertaken;
2) Practitioners should not dispense repackaged medications that are available in commercial form for financial reasons;
3) Practitioners must ensure that all applicable policies and procedures are followed before dealing with another pharmacy to fill prescriptions; and
4) Where uncertainty arises in the interpretation of laws, regulations, standards, and policies of the profession practitioners must do due diligence in ensuring that their practice is compliant, including, if necessary, contacting the Board for guidance.

All registrants are encouraged to review their practices to ensure that none of the above concerns arise.
Professional Practice Webinars
The next Professional Practice webinar is scheduled for
⇒ August 14, 2018 – Standards 101 & FAQ - New Opioid Agonist Maintenance Treatment Standards
We aim to have a webinar either the second or third Tuesday of every other month, going live from 9:30 to 10:30 am. Invitations to each webinar go out via email 2-3 weeks before the scheduled date.
If you are not able to join us for the live session, a recording of the event and a copy of the slides are usually posted to the Professional Practice Webinars page of the NLPB website within a week following the event.
Please visit the NLPB website to view recordings of past webinars or to check the dates of upcoming webinars.

Forgot Your Password?
From the login screen, under Forgot Your Log In/Password, enter the email address associated with your profile and click Retrieve.
You will receive an email within a few minutes with your user name and password.

Looking for a Receipt?
Did you know you can view and print your invoices and receipts at any time?
Under My Profile, click Renewal/Other Invoices to see a list of invoices.
Click the invoice number you want to view. You can print it right from your browser by clicking on the printer icon.
New Non-Sterile Compounding Standards Approved in Principle - Implementation Information Coming Soon

Earlier this year, the National Association of Pharmacy Regulatory Authorities (NAPRA) released new Model Standards for Pharmacy Compounding of Non-Sterile Preparations with an accompanying Guidance Document. At their meeting in February 2018, the NLPB Board adopted these Standards “in principle” and struck a committee to give direction to the Board on an implementation plan. This committee has been formed and is currently working on the plan. In the meantime, it is important for registrants to understand that these standards are coming, and to begin considering how they will be implemented in NL pharmacies.

What Do These Standards Replace?
These standards replace the former Guidelines to Pharmacy Compounding, approved by the Board in January 2007.

Why Are These Standards Important?
These standards were developed with the intention of increasing patient safety. The documents are designed to provide pharmacists and pharmacy technicians who compound non-sterile preparations with the standards and tools necessary to evaluate their practice, develop service-related procedures, and implement appropriate quality controls for both patients and compounding personnel.

Who Do These Standards Apply To?
The standards apply to ALL pharmacies that perform any type of non-sterile compounding in any quantity (whether once in a while or every day). Health Canada considers compounding to be:

“The combining or mixing together of two or more ingredients (of which at least one is a drug or pharmacologically active component) to create a final product in an appropriate form for dosing. It can involve raw materials or the alteration of the form and strength of commercially available products. It can include reformulation to allow for a novel drug delivery. Compounding does not include mixing, reconstituting, or any other manipulation that is performed in accordance with the directions for use on an approved drug’s labelling material.”

Remember, in accordance with Health Canada’s Policy on Manufacturing and Compounding Drug Products in Canada, pharmacists and pharmacy technicians should ensure they are not compounding a product for which there is already a

(Continued on page 2)
commercially-produced equivalent. To confirm this, before compounding, registrants should check the Health Canada Drug Product Database and contact manufacturers, if necessary.

**What Should You Be Doing To Prepare For Implementation?**

Even though the final implementation timeline has not been decided, NLPB expects that registrants prepare to implement the standards now; there is no need to wait until the implementation deadline is announced to begin getting your pharmacy ready. Proactive preparation for the standards could include:

- Review and become familiar with the Standards and Guidance documents.
- Use the “Decision Algorithm for Risk Assessment” from the guidance document, shown below, to undertake a risk assessment for each compounding product used in your pharmacy. This will help you to identify the appropriate level of precaution required to minimize contamination and provide adequate protection for personnel.
- Identify gaps between the Standards and your current practice, processes, and compounding environment. The Guidance document can then be used to help you start to work on closing those gaps. For example, review your current policies and procedures, Master Formulation Records, and Safety Data Sheets. Additionally, inventory all compounds that are prepared in the pharmacy and decide whether or not you will continue to compound these products in your pharmacy.
- Look for resources (e.g. education) that are relevant to any gaps in their knowledge or processes.
2019 Budget

Each year, the Board is tasked with creating a balanced budget that includes sufficient resources to support the Board’s Strategic Goals and Objectives, and to ensure that the Board meets its regulatory responsibilities as a patients-first regulator. As with all decisions of the Board, much thought and analysis goes into this process, including professional subject matter expertise (such as accounting and legal advice).

The Budget for 2019 includes an increase in the Annual Registration Fees for pharmacists and pharmacy technicians, as well as in the Annual Licensing Fee for pharmacies.

These fee increases are necessary at this time to support several key initiatives such as the further development of the Board’s Quality Assurance (QA) Program, including fully operationalizing the QA program in hospital pharmacies, as well as the implementation of a medication safety standard that includes a national error reporting component. Additionally, the public’s expectations of pharmacy has and will continue to increase as we move forward with expanding and fully realizing the scope of practice of pharmacists. Finally, during the past number of years, the NLPB has been defending the Board’s position and decisions in several civil litigations in the Supreme Court.

As self-regulated health care professionals, pharmacists and pharmacy technicians can expect increases in registration fees throughout your career to support the mandate of your regulator. The NLPB is not a “member”-driven organization. The Board has a duty to regulate pharmacy practice in the public interest and to ensure its programs are fully funded in order to meet its legislated responsibilities.

New Interpretation Guide – Professional Development Requirements for Pharmacists and Pharmacy Technicians

What was formerly the Standards of Practice - Professional Development for Pharmacists and Pharmacy Technicians has been converted to an Interpretation Guide - Professional Development Requirements for Pharmacists and Pharmacy Technicians. This alignment is intended to clarify the fact that professional development is a registration requirement and a Quality Assurance expectation, rather than an area of practice. While the overall requirements for professional development remain unchanged, the new document:

- is reorganized with legislative requirements and high level concepts defined upfront, followed by a description of what constitutes the Learning Portfolio, and, finally, an overview of the annual audit process;
- includes a section introducing the concept of “Intentional Learning” to support the expectations of the Code of Ethics and the Quality Assurance program goal of continuing competence and quality improvement; and
- contains expanded detail in some sections, while extraneous information was eliminated from others.

The new document is now posted on the Professional Development page of the NLPB website.

(Continued on page 4)
Revised Standards for the Provision of Pharmaceutical Care to Personal Care Homes

Revised Standards for the Provision of Pharmaceutical Care to Personal Care Homes were approved by the board at their September meeting. The document is now posted on the Standards, Guidelines, Policies and Positions page of the NLPB website and will come into force on January 1, 2019.

Key points in the Standards include:

- A Policy and Procedure Manual specific to personal care home service must be developed, regularly reviewed and revised, as needed.
- Both Medication Storage and Medication Safety audits must be completed at the personal care home at least once every 6 months.
- Any medication that is not packaged in a unit-dose or multi-dose package must be labelled with FULL instructions for use, as appropriate, including frequency, route of administration, interval and/or maximum daily dose, indication, and specific site of application, if applicable.
- Medication Administration Records (MARs) must be prepared for residents on a monthly basis and delivered to the personal care home for review at least 4 days before the start of the next cycle.
- Staff at the home must be provided with sufficient education, including appropriate printed information, to ensure that they have an understanding of the medications that they are administering to patients.
- A pharmacist must conduct a comprehensive Medication Review for each resident at least annually.

These Standards, along with several other recent and upcoming changes were discussed during the October 15, 2018 Professional Practice Webinar. An archived copy of this, and other NLPB webinars, can be found on the Professional Practice Webinars page of the NLPB website.

New NLPB Online Learning Portal Goes Live

In September of this year, the NLPB launched its own Online Learning Portal. At launch time, this portal included two Standards of Practice Orientation Programs:

- An Orientation to Prescribing by Pharmacists in Newfoundland and Labrador
- An Orientation to the Standards for the Safe and Effective Provision of Opioid Agonist Maintenance Treatment

In the near future, this portal will also include the Pharmacist-in-Charge Orientation Program and the Professional Practice Webinar archives.

To access the portal, visit the NLPB Homepage and click on the Online Learning Portal banner. If you have not already done so, you will be required to create an account. Once your account has been created and approved, click on “Available Courses” to select a program.

Once the program is completed, print your certificate of completion and follow the usual processes to document your learning in your learning portfolio and apply for authorization following the usual processes, if required.

If you have questions about the NLPB Online Learning Portal, please email learn@nlpb.ca.
Complaints & Discipline Learnings

Registrants are advised to review and consider the following recent decision published in the Spring 2018 issue of the Ontario College of Pharmacy publication, Pharmacy Connection.

CLOSE-UP ON COMPLAINTS

“Close-Up on Complaints” explores incidents reported to the College that have occurred in the provision of patient care and which present learning opportunities. Ideally, pharmacists and pharmacy technicians will be able to identify areas of potential concern within their own practice, and plan and implement measures to help avoid similar incidents from occurring in the future.

A FUNDAMENTAL DUTY TO PUT THE PATIENT’S WELLBEING FIRST

SUMMARY OF THE INCIDENT

This incident occurred when a husband attended the pharmacy on a statutory holiday to fill a hydromorphone 2mg prescription for his wife from a Quebec physician. The patient required the prescription to manage the pain of a broken tibial plateau until she was able to see another doctor at their local hospital. The pharmacist indicated to the patient that he could not dispense the prescription because the prescriber did not write down the patient’s health card number on the prescription; he referenced that per Ontario’s Narcotic Monitoring System, prescribers are required to record the patient’s identification number, such as their health card, on any prescription for a monitored drug.

The patient returned to the hospital and, following a five-hour wait, received a new prescription which was dispensed the following day.

WHY DID THIS HAPPEN?

This incident illustrates a lack of compassion for the patient, and an adherence to rules over the wellbeing of the patient.

The pharmacist insisted on rigid observance of the rules and regulations. He did not exhibit empathy for the patient nor did he seem to understand how he could use his professional judgment and discretion to make a decision that would have put the patient’s interest first by providing quicker treatment.

COMPLAINT OUTCOME

The College’s inquiry, Complaints & Reports Committee oversees investigations of each complaint the College receives. A committee panel considers a pharmacy professional’s conduct, competence and capacity by assessing the facts of each case, reviewing submissions from both the complainant and the professional, and evaluating the available records and documents related to the case.

In this case, the panel noted that the patient was required to wait a significant amount of time until the next day for pain relief. While pharmacy professionals must adhere to dispensing rules overall, particularly with respect to narcotic prescriptions, there are accommodations that can be made for particular situations. The pharmacist may not have been able to dispense the entirety of the prescription until certain aspects were verified with the prescriber. However, the panel notes that there are more options besides dispensing in full and not dispensing – for example, he could have dispensed a few tablets to provide pain relief while waiting for verification.

The panel emphasized that pharmacists must first and foremost consider the patient and their wellbeing. There was no reason to believe that the prescription was fraudulent, and the pharmacist had information to support the authenticity of the prescription, including the availability of the patient who was in a vehicle outside of the pharmacy. The health card number could have been confirmed verbally or by fax with the physician or the clinic. While the prescription was
ORAL CAUTIONS

An oral caution is issued as a remedial measure for serious matters where a referral to the Discipline Committee would not be appropriate. Oral cautions require the pharmacy professional to meet with the ICRC in person for a face-to-face discussion about their practice and the changes they will make that will help avoid a similar incident from occurring in the future.

REMEDIAL TRAINING (SCERPs)

A SCERP is ordered when a serious care or conduct concern requiring a pharmacist or pharmacy technician to upgrade his or her skills has been identified. The ICRC orders SCERPs when they believe that remediation is necessary.

For all complaints filed after April 1, 2016, the College posts a summary of the oral caution and/or SCERP and its date on the “Find a Pharmacy or Pharmacy Professional” tool.

The Standards of Practice are clear that pharmacists must demonstrate a caring, empathetic and professional attitude. They should seek to understand the patient’s perspective and communicate with compassion, recognizing that many individuals seeking healthcare are in pain, frightened or vulnerable. A lack of compassion, and tactful communication, can end up making the situation worse.

CONCLUSION

With Ontario’s current opioid crisis, there is a significant focus on narcotics and how pharmacies manage and dispense them. Pharmacists and pharmacy professionals must be diligent in how they assess narcotic prescriptions, manage narcotic inventory and dispense narcotics, including respecting laws and regulations. However, due diligence and caution should not interfere with the fundamental duty that a pharmacist or pharmacy technician has as a healthcare professional to put patients and their wellbeing first and foremost. Pharmacists must use their professional judgment to make appropriate decisions in the best interests of their patients.
**Professional Practice Webinars**

The next Professional Practice webinar is tentatively scheduled for December 11, 2018

⇒ **Topic - To Be Determined**

We aim to have a webinar either the second or third Tuesday of every other month, going live from 9:30 to 10:30 am. Invitations to each webinar go out via email 2-3 weeks before the scheduled date.

If you are not able to join us for the live session, a recording of the event and a copy of the slides are usually posted to the Professional Practice Webinars page of the NLPB website within a week following the event.

Please visit the NLPB website to view recordings of past webinars or to check the dates of upcoming webinars.

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**Forgot Your Password?**

From the login screen, under **Forgot Your Log In/Password**, enter the email address associated with your profile and click **Retrieve**.

You will receive an email within a few minutes with your user name and password.

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**Looking for a Receipt?**

Did you know you can view and print your invoices and receipts at any time?

Under **My Profile**, click **Renewal/Other Invoices** to see a list of invoices.

Click the invoice number you want to view. You can print it right from your browser by clicking on the printer icon.